



Ronica Caldwell Bowen

Vice President, Practitioner Services



- Ronica Bowen is an experienced business leader, lean transformation architect and Lean TPS sensei. Her specialties include 3P, Hoshin Planning, Monetization and Lean Business System implementation. She has managed large teams of Continuous Improvement professionals for over fifteen years. In her more than twenty five year career, she has managed and directed Manufacturing, Quality, Materials, and Engineering departments in a large international Fortune 500 company. She is recognized as one of the non-Japanese Lean experts in the United States.
- Ms. Bowen has served as *NEXT LEVEL* Partners®, LLC (NLP) Vice President of Practitioner Services since 2005. She has responsibility for directing teams of Lean Sigma expert professionals through total business transformations in large clients in multiple sectors including industrial and transactional companies. Her other responsibilities include development of new tools and services for NLP, matching of practitioner skillsets to specific client needs, and individualized client support and mentoring. During Ms. Bowen's tenure with NLP, their Lean Sigma practice has quadrupled in size. She is certified in multiple tools including Value Stream Mapping, 5S/Visual Management, Standard Work/Flow, Single Minute Exchange of Dies, Material Pull Systems/Kanban/PSI, Mistake Proofing/Poka Yoke/Jidoka, Variation Reduction, Design for Assembly/Mixed Model, TPM, Six Sigma Black Belt, Hoshin Kanri, Boot Camps and Executive Orientation, Accelerated Product Development, 3P, TPI, and Lean Materials Development.
- As an accomplished Lean Operations Executive, Ms. Bowen has a strong track record of transforming organizations and implementation of total Lean Business Systems. Prior to NLP, she was the Director of the Danaher Business System for Danaher Corporation (NYSE: DHR) in the Southern United States and Mexico. She also served as the DBS Director for one of Danaher's largest divisions (\$800M+), Gilbarco Veeder-Root, and worked with two other Danaher Divisions, Jacobs Chuck and Danaher Tool Group. She has personally facilitated over 750 kaizens in 22 Danaher facilities as well as suppliers in North America, Europe, and Asia. Her Lean sensei's were members of Taiichi Ohno's original Toyota team. She was trained in 1991 on Hoshin Kanri by its creator, Dr. Yoji Akao. She was a co-author of Danaher's Flow module, Boot Camp for Lean Professionals, and Total Production Maintenance Module.
- Ms. Bowen is a graduate with a BSIE from North Carolina State University in Raleigh, NC. She has led kaizens in China, Japan, Germany, and the United Kingdom.